October 4, 2024

Shape Stratford: New Approaches to Engaging Community on Affordable Housing

UMNB 30th Annual Conference





Shape Toolkit and Online Platform



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Town of Stratford, PEI







- Population of approx. 12,000
- One of the fastest growing communities in Atlantic Canada





Housing Types



Units constructed for the purpose of long-term rental in various housing types and can include secondary housing options such as secondary suites. Rent-to-own could form a cross-over to ownership housing.

Non-profit housing providers, government agencies and cooperatives provide low-income households with subsidized rent or other financial supports.

Short-Term Supportive Housing



Existing Stratford Housing Typologies

CURRENT TYPOLOGIES



SINGLE



TWO-UNIT



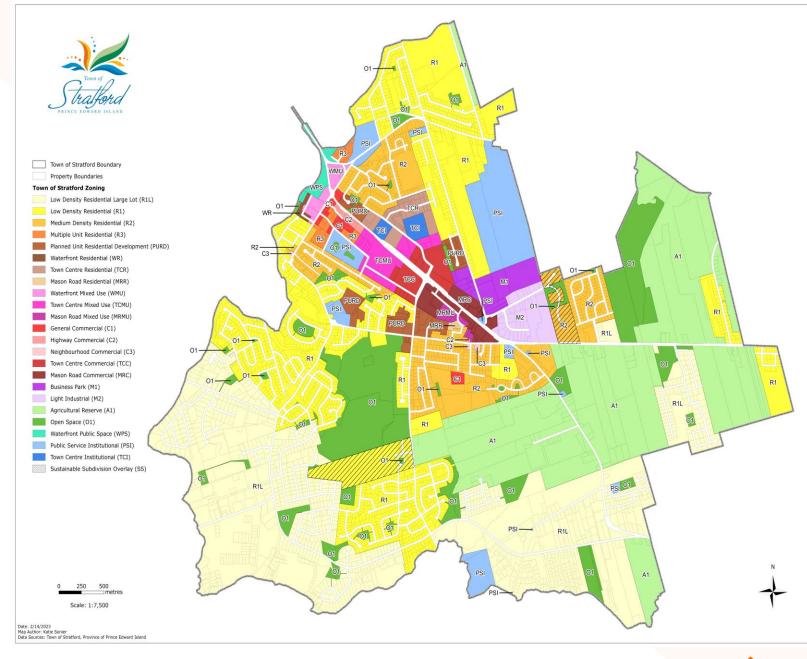
Source: Stantec Growth Management Strategy Workshop, 2023



MULTI-UNIT

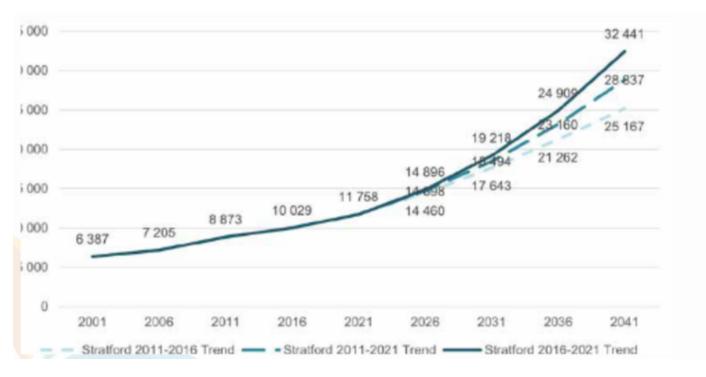


Historic Pattern of Low Density





Increasing population and Increasing housing challenges

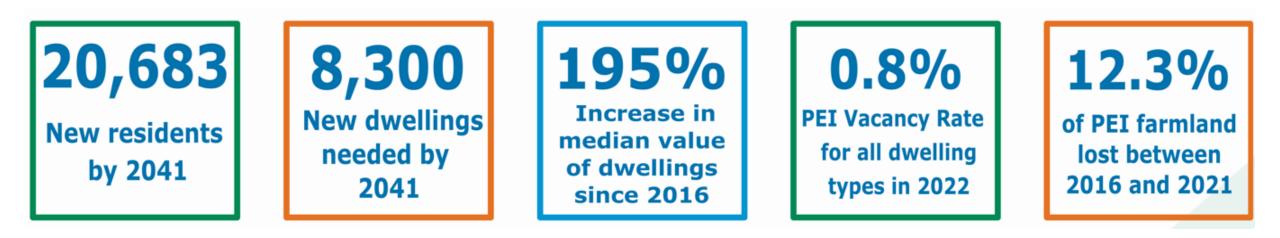


23,70/6 of PEI households reported being below one or more of the 3 thresholds for acceptable housing

Source: Stats Canada 2021



Pressures on Affordable Housing



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Shape Stratford

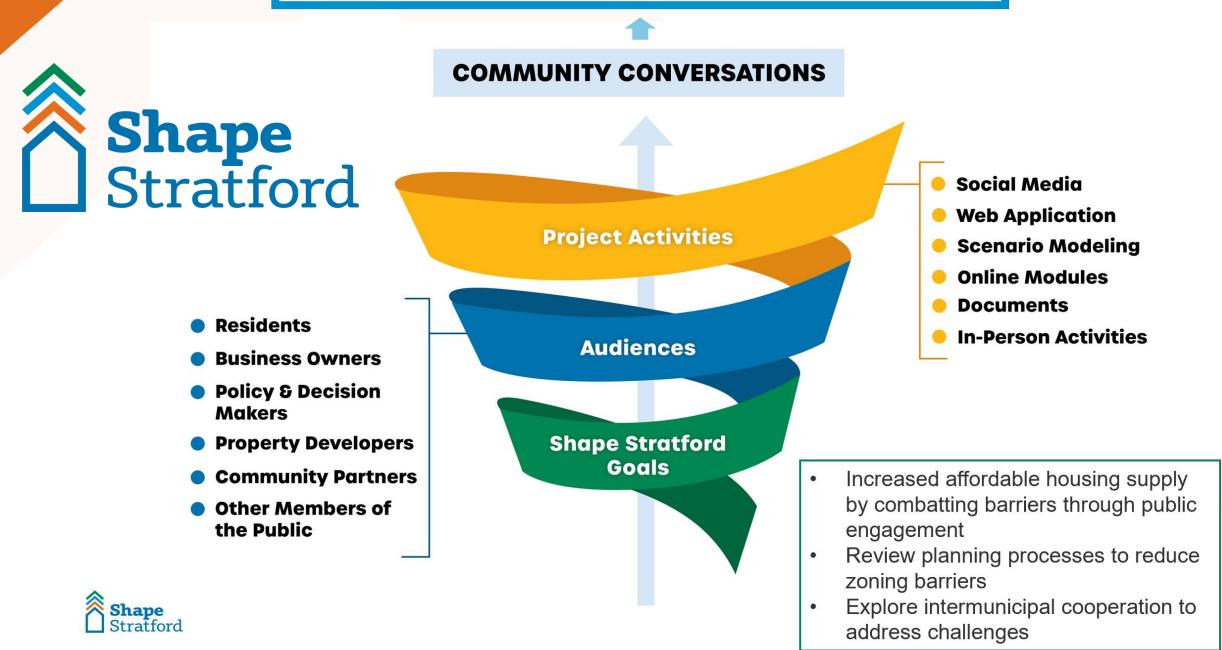




- \$1.1 Million funded project by CMHC under the Housing Supply Challenge
- Overcoming Zoning Challenges in Land Use Planning
- Fall 2022–March 2024



Outcome: Increased housing to meet needs of all residents



HSC Project Organization

Working Group

Project Team

Town of Stratford Staff and Council

Affordable Housing Task Force Inter-Municipal Committee



Shape Stratford – Project Overview

Engagement campaign and platform

Public Campaign:

Community Conversations

• Social Media

Virtual Platform:

- modelling
- collaborative tools
- planning process info and data

Planning framework and processes

Planning Research

Planning Process

Affordable Housing Task Force

Municipal collaboration

Affordable Housing Navigator

Inter-Municipal Committee

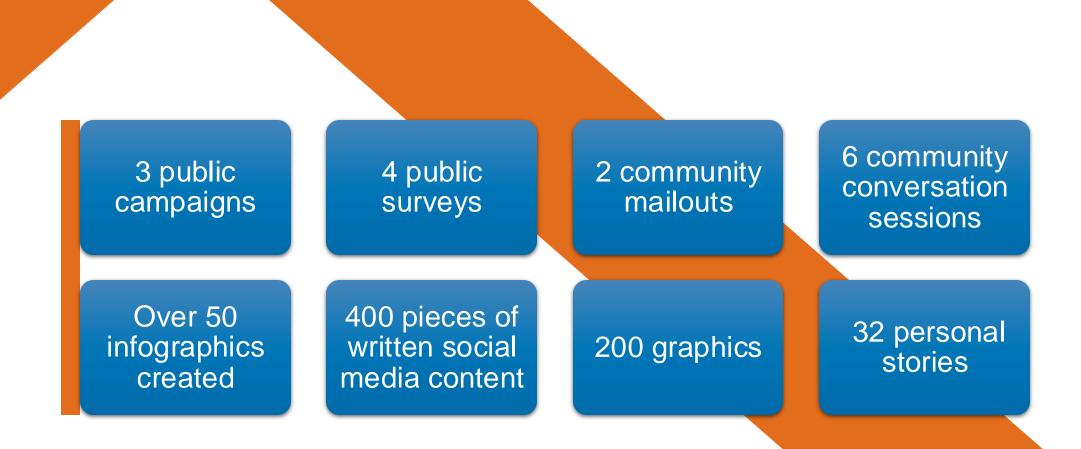
• Project working group

• Evaluation

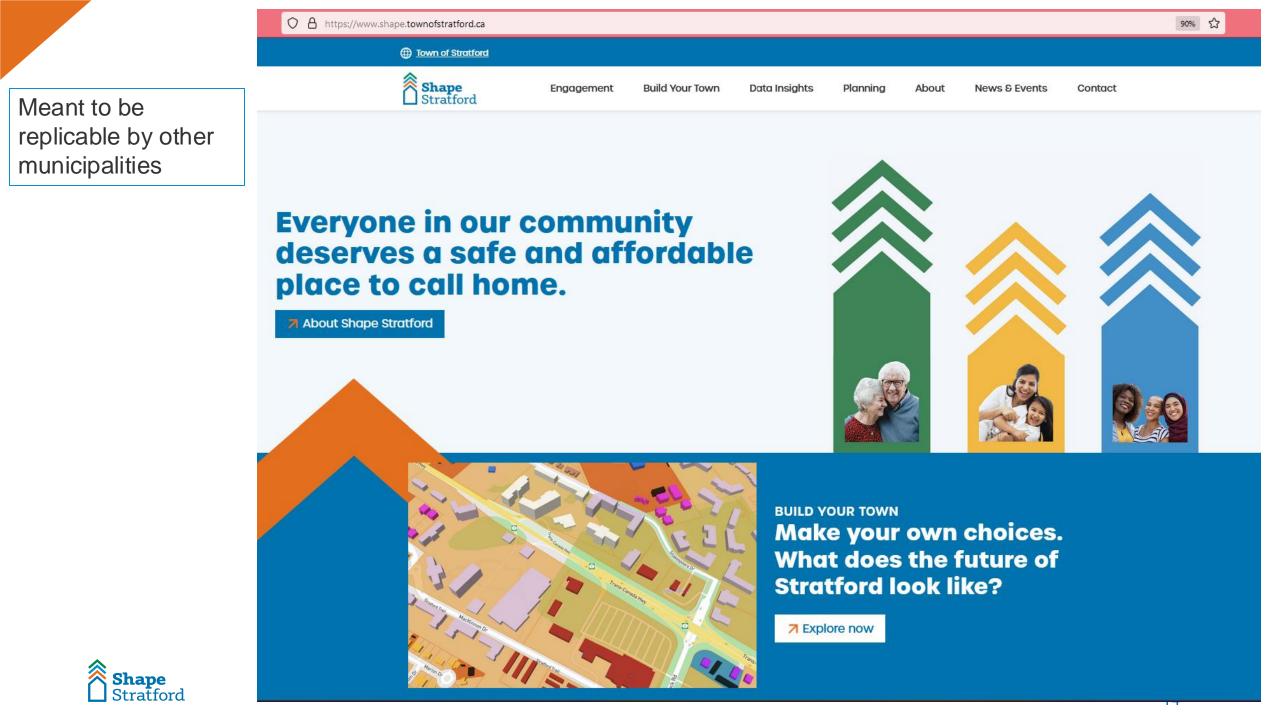


Shape Stratford Campaign and Platform









Interactive Modelling

SHAPE THE FUTURE What could the future of Stratford look like?

See a 30 model of the Town in the future. Choose some planning and development options, then see how the Town may grow as population grows.

The Shope of the Future



SHAPE YOUR COMMUNITY Build your own development

Imagine you can build your own small development. What would you build? And how do your choices impact building costs, which are then passed on to residents? What is your ideal residential development?

Shope Your Community





Town of Stratford



Shape Your Community

NOTES:

Contact

Undeveloped Land: 11% Total buildings: 17 Total units: 109

Total development cost: \$20,692,200 Cost per unit: \$189,837

Disclaimer on Costs

Development Cost:

- Land purchase: \$72,000 🚯
- Design cost: \$940,000 🕕
- Infrastructure cost:
- Road/sewer main cost: \$402,000 🕕
- Individual sewer hookup cost: \$15,000 🕕
- Electrical hookup cost: \$42,500 🕕
- Total: \$459,500
- Town development fees:
- Water and sewer hookup: \$121,700 🕕
- Building permits: \$19,000 🚯
- Total: \$140,700
- Construction cost: \$19,080,000 🕕

I've finished building

Development Simulation





Planning 101

Shape Stratford	Engagement	Build Your Town	Do
🗐 Lesson Conte	nt		
1.1 Planning Ba	sics		
1.2 Brief History	/ of Planning		
1.3 What is an o	Official Plan and Bylav	v?	
1.4 Who is invo	ived in Land Use Plann	ilng?	
1.5 What Is dev	elopment?		
1.6 Building hee	althy communities		
1.7 Building clir	nate resilient commur	litles	
1.8 Connecting	great communities		
1.9 Housing for	ali		
How Does Planni 4 Topics	ng Work?		
Elesson Conte	nt		



2.1 Can the Town Control That?

(1) Town of Stratford Stratford Engagement **Build Your Town** Data Insights Planning About News & Events Contact

Planning 101 > What is Planning and Why Do We Do It? > 1.3 What is an Official Plan and Bylaw?





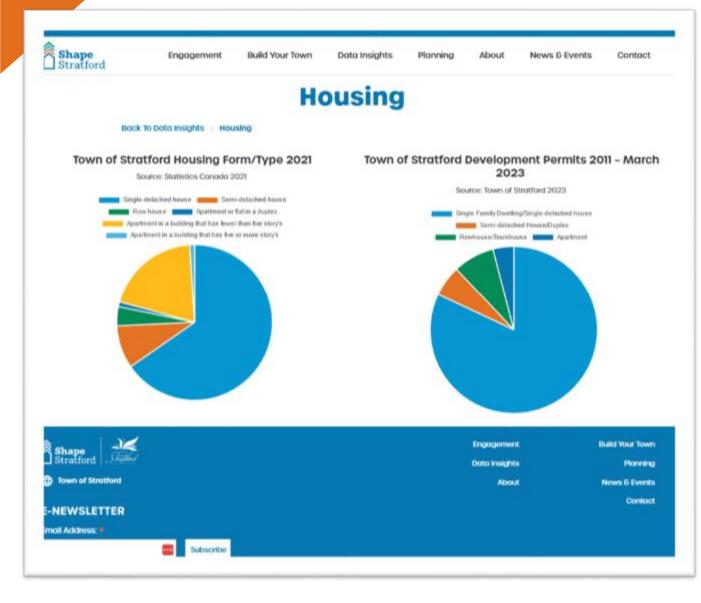
Topic 1.3

What is an Official **Plan and Land Use Bylaw?**

Here we look at how municipal planning documents and bylaws work together to define a desired future state of a community and guide land uses to create that future.

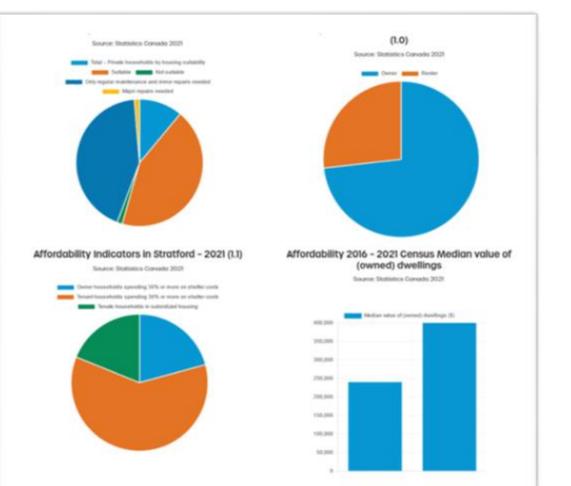
While land use planning shapes the community for those who live, work, and play there, it focuses on managing different land uses, not the people involved in those uses.

7 Start



Shape Stratford

Data Insights



Stratford

Engagement Build Your Town Data Insights Planning About M

ng About News 5 Events Contact

About Planning

Variabal land use planning allows the Town of Stratford to direct how the kand within the Stratford boundaries is shaped and used, based in a shared understanding of the common priorities and values of the community. As the Shape Stratford project evolves, you will find more information on planning in Stratford and planning for housing affordability and availability below.

Take our free course: Planning 101

The outrast will cover what plearing is, why we plan, how plearing wasts and how listen are applied. This outraw will be infected as about thematike transmitter transmitter transplant 2022. Planetage in the Town of Diruther to a core force-of this work, but, the information can be brandly applied to other commutation in HD and beginned.

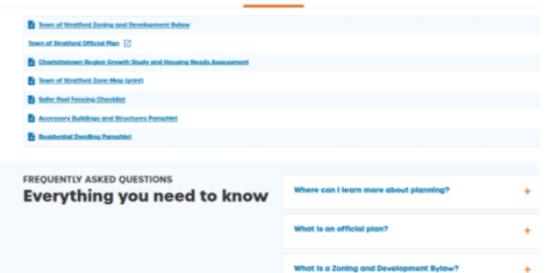






EXPLORE STRATFORD
Interactive Zoning Map

Explore Zoning



Where can I get information on Planning in

Stratford?

Document library



+

Resident Housing Stories

HOUSING AVAILABILITY

Stories

I have a large family and have been looking for months for a rental...

We are nearing retirement and will want to downsize in the next few years...

Fve grown up in Stratford and I love it here, but there is nothing evallable...

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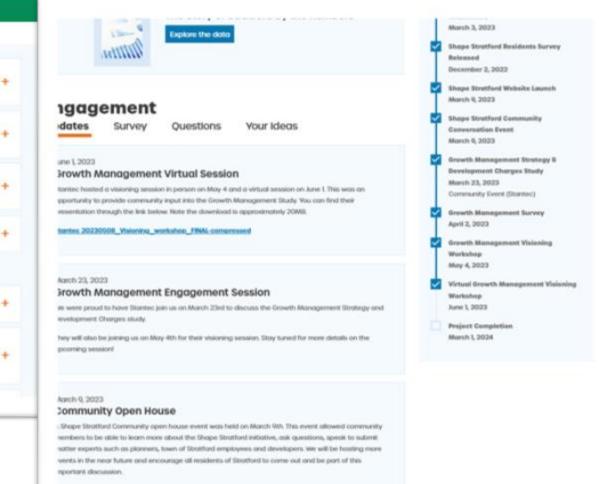
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Straford needs more housing, plain and simple.

HOUSING AFFORDABILITY Stories

Stratford is becoming too upscale...

Paying more than 30% of our incomes on housing forces us to maintain a nearly impossible balance...





Aarch H, 2023 **Share Your Story**

More Housing Means Campaign

Live Dates: August 18 to October 10, 2023



Radio Campaign – 4 weeks



Digital Programmatic – 6 weeks

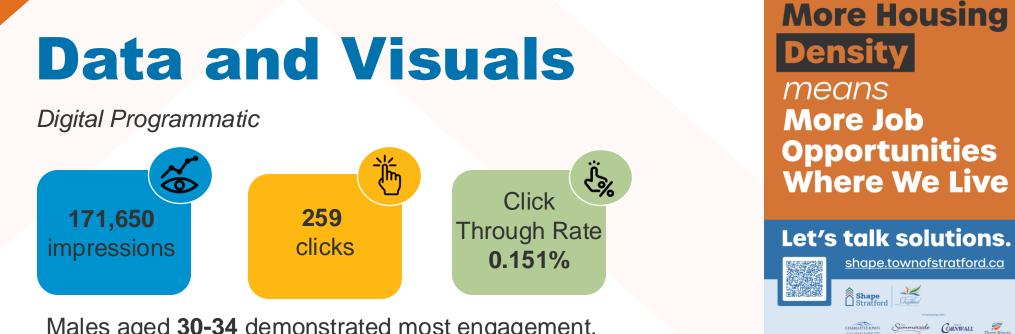
Additional Channels:

- Social Media (organic and paid)
- E-Newsletter
- Town Talk



Transit Campaign – 8 weeks





ape townofstratford co

Males aged **30-34** demonstrated most engagement.

More Housing Density means More Affordability

Let's talk solutions.

Shape Stratford

More Housing Variety means **Young People Remain** in Our Community

Let's talk solutions.



CHARLOTTETOWN





Summerside CORNWALL

Community Members Need Homes

Live Dates: November 18 – January 12



Digital Programmatic – 6 weeks



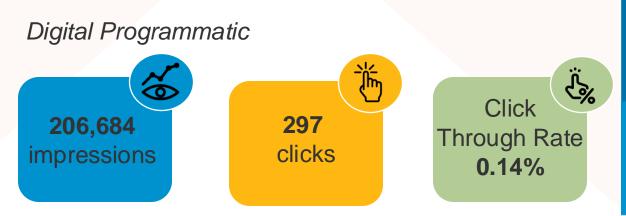
Transit Campaign – 8 weeks

Additional Channels:

- Social Media (organic and paid)
- E-Newsletter
- Town Talk



Data and Visuals



Females aged **55-64** demonstrated most engagement.

Young adults want their first home.

→ Learn more

More housing is needed. Let's talk solutions.



Your parents want to downsize.

More housing is needed. Let's talk solutions.

↗ Learn more



In Partnership With

CORNWALL

Three Rivers

Your child's teacher needs a home.

More housing is needed. Let's talk solutions.





Given these Aryon Ant.



There's No Place Like Home

Live Dates: April 1 – May 20



Digital Programmatic – 6 weeks

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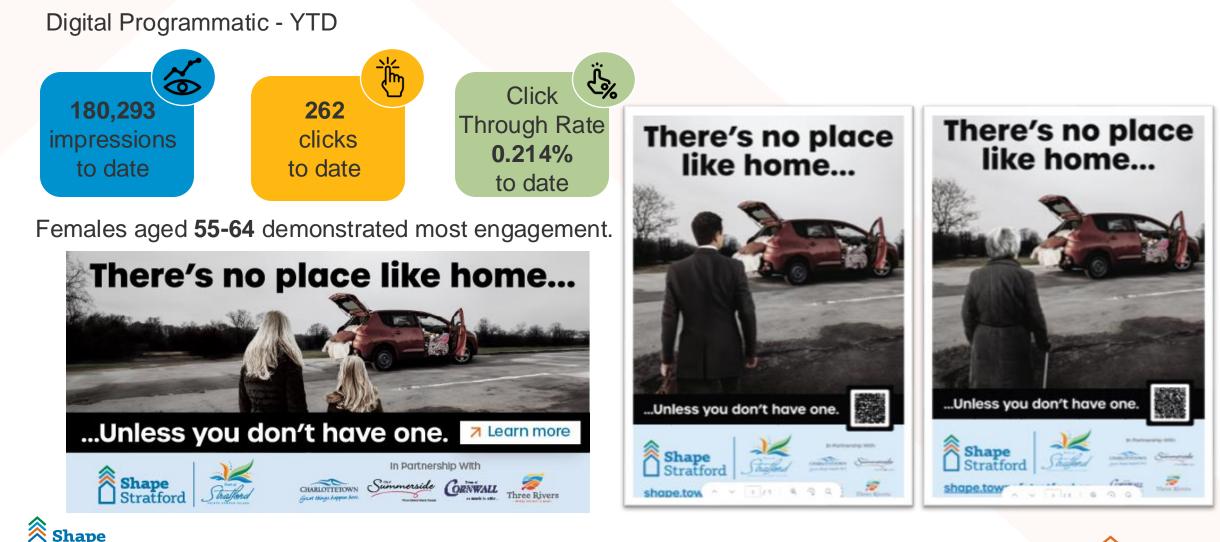
Transit Campaign – 8 weeks Included: Interior bus ad, exterior bus ad and bus shelter ads which were found throughout Stratford. Additional Channels:

- Social Media (organic and paid)
- E-Newsletter
- Town Talk



Data and Visuals

Strafford



Shape Stratford Planning Activities



Planning

Affordable Housing Task Force Review of existing planning approaches and impact on ability to meet housing need, options for change

Development of tools and guides

Planning 101 content

Engagement with development community

Growth Management Study Review of process and options for change



Tools & Guides



234 Shakespeare

902-569-6921

sdewitt@townofstratford.ca



How Plans are Created and Updated Here we start digging into how official plans are created and updated. January, 2024



Official Plan & Bylaw Amendment Guide 2023

Public Guide

- This is a public guide for applicants seeking a:
- · change in an Official Plan policy or change in designation on the General Land Use Plan (map);
- · change in Zoning and Development Bylaw (Bylaw) standards; or
- change in zoning
- It will walk you through:
- What to include in an application
- The process to request an amendment to the Official Plan or Bylaw.
- All guestions and clarifications with municipal staff are considered informal until a completed application is submitted.

For Development Permits, see Development Permit Application Guide



Imagine that.

Town of Stratford.

234 Shakespeare



Town of Stratford, 234 Shakespeare Drive, Stratford PE, C1B 2VB 902-569-6921 sdewitt@townofstratford.ca

www.townofstratford.ca

Subdivision and Consolidation Application Guide 2023

Public Guide

This is a public guide for applicants seeking a Subdivision or Consolidation approval with the Town of Stratford. It will walk you through:

- Where to find town requirements of a Subdivision or Consolidation
- Subdivision or Consolidation Application Process

All questions and clarifications with town staff are considered informal until a completed application is submitted.

For Development Permits, see Development Permit Application Guide

Development Permit Application Guide 2023

Public Guide

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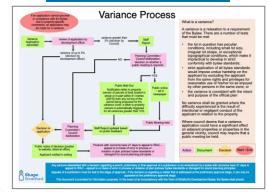
This is a public guide for applicants seeking a Development Permit with the Town of Stratford. It will walk you through:

- · Where to find town requirements for a Development Permit
- Development Permit Application Process
- Other provincial approvals you may need

All questions and clarifications with town staff are considered informal until a completed application is submitted.

For Subdivision or Consolidation, see the Subdivision and Consolidation Application Guide.





Town of Stratford Official Plan & Bylaw Amendment Assessment Summary

Application Overview				Yes	N
Applicant	Complete submission (date	()			ſ
File Number:	Concurrent amendment to	Official Plan required			T
P1D:	Pre-application meeting hel	Ы			Ti
Application Type:	Conflict with other applicati	ion under review		П	i I
Current Zone: Proposed Zone: Site Location: ch/c #street	Previous application File #	Tape		H	Ħ
Date received: Assessment Date:	Public notification requirem	sents met [)		Гĩ
Staff recommendation:	Public meeting held (date:	}			
	Fee paid				П
External assessment or referrals, if applicable			P.	I/A Yes	
Road Design / Access / Sight Distance					
911 assessment - road naming, civic addressing			1		
Site suitability assessment - lot categories, sew-	age treatment options				
Site suitability assessment - water supply					
Environmental assessment lerwironmental imp	act, siltation & erosion, flood ris	k, sensitive areas)			Ti
Criteria under Development Bylaw ss 3.2.	2	Compliance	Notes		
(a) conformity with all requirements of this Bylav		compliance		-	-
(b) conformity with the Official Plan; (checked bo					-
General 11.2 (1) (2) (3) (4) (5) (6)	[7] Core Area	-			
Governance 3.2 11 22 (3) 4)					
Housing 4.2 (1) (2) (3) (4) (5) Cor	r Arca				
Transportation 5.2 5.3 5.4 1) 22					-
		-			
Infra & Services 6.2 (1) (2) (3) (4) (500(600(7)0(8)				
(9) (10) 12.2 Core Area 1.6					
Recreation 7.2 (1) (2) (3) (4) (5)	(6) (7) (8) (9) (12.2				
Nat'l Erw 8.2 (1) (2) (3) (4) (5) (6	10171 (1018) (109) (110) I				
12.2 Core Area 1.6					
Ec Dev 9.2 (1) (2) (3) (4) (5) (6) (7	DWD DO DO				-
	10191 0 4910 (10) 0 (11)				
12.2 Core Area 1.6					
Art/Culture 10.2 (1) 21 3) (4) 51 (1)					
(c) conformity with provincial land use policies p	ursuant to the Planning Act;	Т			
(d) suitability of the site for the prophsed Develo	pment including the				
preservation of existing site features and eart	trworks as proposed;				
(e) compatibility of the proposed Development v	with surrounding land uses.				
including both existing and projected uses;					
(f) any comments from residents or other interes	ited Persons:				-
(d) adequacy of existing infrastructure such as w		1			
electrical services, and parkland;	····, ·····, · ····, · ····, · ·····, ······				
(h) the economic and environmental viability of a	ments and otifications and				_
extensions or development and maintenance		1			
		1			
 impacts from the proposed Development on a inclusion passes and software 					
including access and safety;					
including access and safety; (j) compatibility of the proposed Development w					
including access and safety; (i) compatibility of the proposed Development w environmental, aesthetic, scenic and heritage					
including access and safety; (j) compatibility of the proposed Development w					



Research and Reports

Shape Stratford Modelling Discussion Thursday September 7, 2023





Councillor, Developer and Town Staff

Roundtable Discussion on Development

Tuesday November 7, 2023

Barriers to Affordable Housing in the Town of Stratford's Land Use Policies and Bylaw Standards

Shape Stratford | November 22, 2023



Land Supply and Housing Projections - February 14, 2024

Land Supply and Housing Projections

1. Overview

Analysis was undertaken to understand the amount of land needed to accommodate PEI's projected housing need for 26,000 more dwelling units by 2031, based on different levels of density, availability of servicing (water and sewer) and distribution between rural and urban areas.

2. Methodology

The first calculation involved gathering cenus data for PB's CSDs and undertaking an analysis of the population and dwelling changes from 2016 to 2021. This outlined trends of each CSD's share of dwellings, area, and change/dwelling creation.

Density estimates were created for different levels of servicing and development patterns, such as on-site services in rural areas, low density residential, and local examples of existing multi-unit residential. Calculations considered lot size, projected population distributions, and density.

3. Density calculations

Multi-unit dwelling estimates have been based on an overage of 1200 sq ft per unit. All of the estimates below are in the "3-storey multi-unit residential" category. As there are not many 3-storey buildings outside of the major urban municipalities, to estimate for 2-storey buildings, the assumption would be to take the density estimates below and subtract 33%.

- Stratford
- Ducks Landing: average units/ac of 28.7
- Near Stratford Rd, close to the elementary school (10 apt buildings): average of 16.6 units /ac Charlottetown
- Near corner of Belvedere and North River Rd (4 apt buildings): average of 24.6 units/act
- Summerside
- Summerside near Leger Park (3 apt buildings): average of 23.3 units/ac

Three Rivers

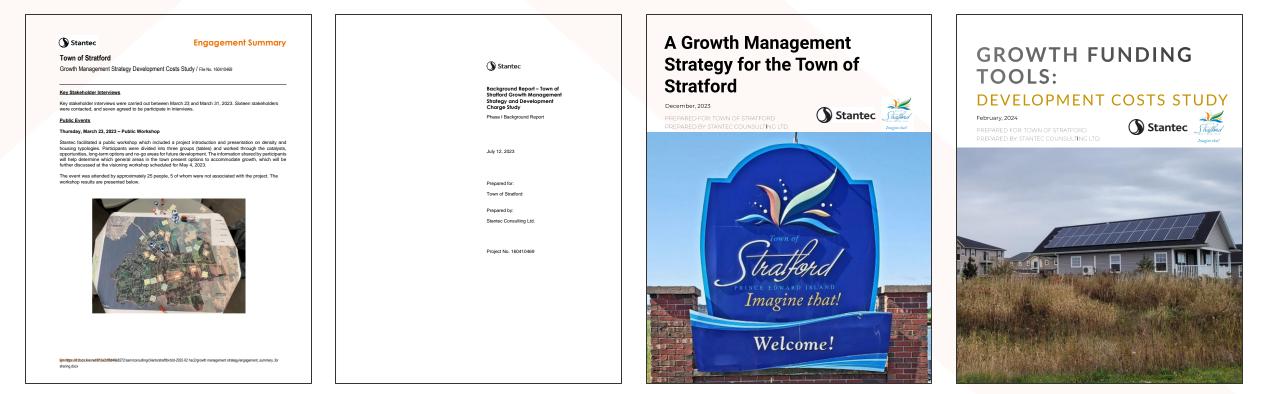
• Montague, near Pharmasave (4 apt buildings): average of 12.7 units/ac For project purposes, the following were used for general density levels:

- Intense' multi-unit residential: an average of 20 units/ac
- 'Less intense' multi-unit residential: 12 units/ac (potentially more compatible for smaller municipalities)

Shape Stratford – Analysis by Contour Consulting & SJ Murphy Planning & Consulting



Stantec Growth Management Study & Development Costs Study





Demographic and Housing Estimates

Demographic and Housing Estimates

RECENT POPULATION TRENDS

- Future growth, based on Stantec estimates for the region prepared for the regional Growth Study and Housing Needs Assessment, is expected to be strong.
- Stratford has grown faster than the province or region which dates back to the formation of the municipality through amalgamation.
- Since 2001, the Town has nearly doubled its population and has increased its share of population in the Capital Region from 15.0% to 19.6%.

Stantec

POPULATION ESTIMATE

- 2011 to 2021, the town has experienced a steady inflow of young, middle-aged, and active senior residents, but outflow of older seniors.
- Estimated population growth between 25,167 and 32,441 in 2041, more than doubling Stratford's current population of 11,758.

HOUSEHOLD ESTIMATES

trend.

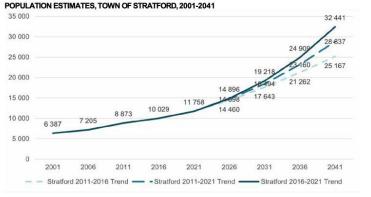
> Predictions of dwelling unit by

2041 suggest an increase to

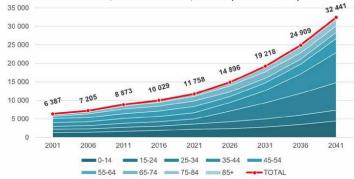
twice the town's current 4,580

units, based on the 2011-2016

trend, or triple on the 2016-2021



FUTURE POPULATION BY AGE, TOWN OF STRATFORD, 2016-2041 (2016-2041 TREND)



An average of 462 of new units / year needed

Current average of 130 new units / year



Opportunity: Variety of Housing Forms









Accessory Dwelling Unit



Live-work Townhouse





Cluster-Cottage



Zoning bylaws



Townhouse





Stacked Townhouse







Mid-Rise / Mixed-use Development



Town of Stratford Growth Management Scenario



TYPOLOGIES

TOWN OF STRATFORD

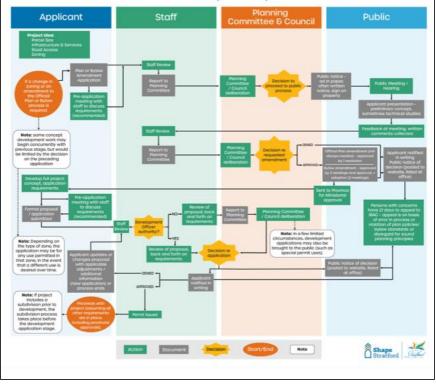
Targeted changes to permit the development of needed housing

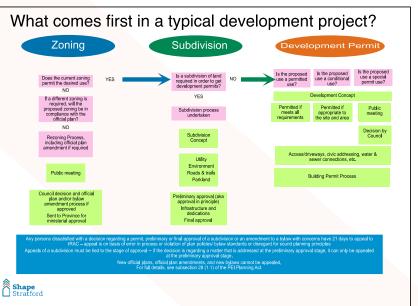


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Process

How does the development process work?



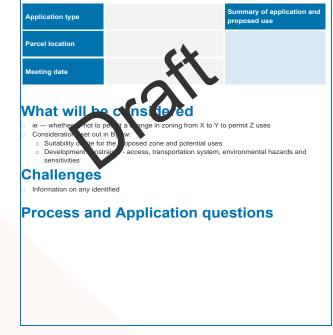


Barriers and Process Changes Summary – February 12, 2024

Need or Barrier	Solution	Details	Next Steps / Implementation
Awareness of process	New signage and notice format	Similar to the City of Toronto approach, graphic/visual signage and notice format to be developed, responsibility of developer to complete	Town to develop design concept and roll-out
	Promote planning 101 and other resources	Guides and Planning 101 content can help explain how planning works	Wrapping up 'branding' of process maps and guides
Accessible information	New application summary	Town-developed handout in advance of and at public meetings summarizing key components of applications in plain language format	Town to identify content to be included, new word template to be created as part of Shape if time permits
	Open House	Encourage or mandate applicants to hold an open house either immediately before public meeting or in advance in order to increase options to learn about the application and ask questions in less formal setting	Town to pilot with applicants (bylaw change needed if it becomes mandatory)
Accessibility for attendance	Promote livestreaming	Promote other options for following along and submitting comments	comms
	Open House	Also provides more options to participate (see above)	Town to pilot

Shape Stratford – Draft Overview of Public Engagement and Pre-Development Barriers to Housing – February 12, 2024

APPLICATION OVERVIEW





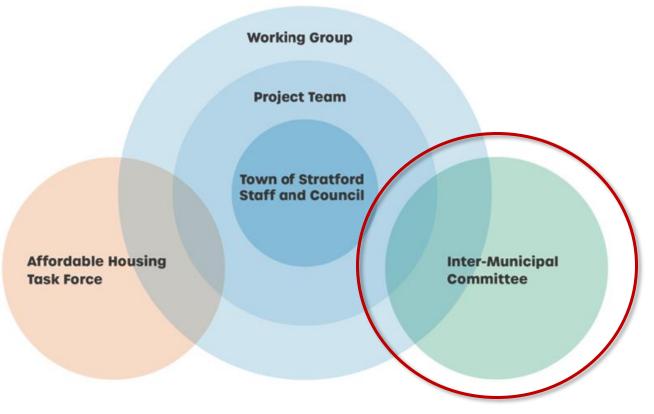
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Shape Stratford Intermunicipal Committee





Post Shape Stratford

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Engagement Versions Survey Classification Vour Mass The Internet Vour States States Internet Vour States The Internet Vour States Market States Internet Vour States Market States Internet Vour States Network Network Networ	Affordation Reasoning Strateform 4 and Research Reasoning Strategies and Reasoning Reas
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Customize the Platform

To foster a solution that can be adapted across various jurisdictions, the online platform and its tools are very customizable. This flexibility enables any municipality to participate in these discussions with minimal upfront investment!

- Option A: Interactive Modelling Game (Shape Your Community), Planning 101 eLearning Courses and Engagement Centre
- Option B: Interactive 3D Modelling (Shape Your Future), Modelling Game (Shape Your Community), Planning 101 eLearning Courses, Engagement Centre, News Section, Myth Busting, Data Centre and Planning Tools

To discuss pricing, please contact Wendy Watts (wwatts@townofstratford.ca).



Learn More About Our Online Platform

Visit <u>www.shapeplatform.ca</u> or **scan the QR code** below.

Contact Us for More Information

Wendy Watts, Community and Business Engagement Manager, Town of Stratford wwatts@townofstratford.ca +1 (902) 569-6921



SCAN FOR MORE INFO.



Shaping Community Conversations

Introducing *Shape*, an innovative online platform customized for any municipality to facilitate community conversations on solutions for safe and affordable housing, including densification.







Scan for more info.

Questions?

Wendy Watts, Town of Stratford, <u>wwatts@townofstratford.ca</u> Michelle MacDonald, AOR 360, <u>michelle@aor360.ca</u>



Thank you!

To learn more about **Shape Stratford** please visit: www.shape.townofstratford.ca





